

DEVELOPMENTAL CENTER OF THE OZARKS DECEMBER 31, 2022 AND 2021

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Square House, LLC CPAs & Advisors

2838 S Ingram Mill Rd A Springfield, MO 65804

Independent Auditors' Report

The Board of Directors

Developmental Center of the Ozarks
Springfield, Missouri

We have audited the accompanying financial statements of the Developmental Center of the Ozarks (a nonprofit organization), which comprise the statements of financial position as of December 31, 2022 and 2021, and the related statements of activities and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Developmental Center of the Ozarks as of December 31, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other-Matters

Our audits were conducted for the purpose of forming an opinion on the basic financial statements as a whole. The supplemental information presented on pages 17-19 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Square House, LLC

Springfield, Missouri August 21, 2023

DEVELOPMENTAL CENTER OF THE OZARKS STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2022 AND 2021

	2022			2021
Assets				
Current Assets				
Cash and cash equivalents - Note 1	\$	2,227,529	\$	1,912,128
Accounts receivable		480,273		445,082
Grants receivable		126,323		-
Contributions and other receivables		61,021		10,034
Prepaid expenses		5,553	10-	6,732
Total Current Assets		2,900,699		2,373,975
Property and Equipment, net - Notes 1 and 2		3,433,643		3,477,348
Other Assets				
Endowment fund investments - Note 3		734,458		879,548
Total Other Assets		734,458		879,548
Total Assets	\$	7,068,800	\$	6,730,872
Liabilities and Net Assets				
Current Liabilities				
Accounts payable	\$.	\$	280
Accrued expenses		342,505		327,238
Current maturities of long-term debt - Note 6		99,850		97,699
Total Current Liabilities		442,355		425,217
Long-Term Debt - Note 6		760,908		860,201
Total Liabilities		1,203,263		1,285,418
Net Assets				
Without donor restrictions		5,235,279		4,830,196
With donor restrictions - Note 4		630,258		615,258
Total Net Assets		5,865,537		5,445,454
Total Liabilities and Net Assets	\$	7,068,800	\$	6,730,872

DEVELOPMENTAL CENTER OF THE OZARKS STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2022

	2022							
	Without Donor With Don			ith Donor				
		Restrictions	Re	estrictions		Total		
Support and Operating Revenues		3 (800)	-					
Program revenue								
Greene county adult program	\$	1,813,196	\$	-	\$	1,813,196		
Greene county childcare		1,594,588		~		1,594,588		
Greene county therapies		877,224		-		877,224		
State and local grants		-		406,097		406,097		
Federal grants		-		167,040		167,040		
Community contributions		171,038		15,000		186,038		
United Way contributions		41,982		-		41,982		
Interest income		16,941		-		16,941		
Miscellaneous income		260		-		260		
Endowment fund - net gain (loss) in principal basis		(143,932)		(143,932) -		=		(143,932)
Total Support and Operating Revenues	4,371,297			588,136		4,959,434		
					,			
Operating Expenses								
Program services								
Greene county adult program		1,252,964		-		1,252,964		
Greene county childcare		1,285,190		=		1,285,190		
Greene county therapies		1,101,866		-		1,101,866		
General and administrative		811,628		_		811,628		
Fundraising		87,702				87,702		
Total Operating Expenses		4,539,350				4,539,350		
								
Excess (Deficiency) of Revenues Over Expenses		(168,053)		588,136		420,084		
Net Assets Released From Restriction		573,136		(573,136)		(0)		
Total Change In Net Assets		405,083		15,000		420,083		
Net Assets at Beginning of Year		4,830,196		615,258		5,445,454		
			A 1120	5-4				
Net Assets at End of Year	\$	5,235,279	\$	630,258	\$	5,865,537		

DEVELOPMENTAL CENTER OF THE OZARKS STATEMENT OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2021

			2	021		
	Without Donor With Dono			th Donor		
		Restrictions	Re	strictions		Total
Support and Operating Revenues						
Program revenue						
Greene county adult program	\$	1,823,123	\$	-	\$	1,823,123
Greene county childcare		1,172,962		-		1,172,962
Greene county therapies		876,147		-		876,147
State and local grants		-		388,800		388,800
HHS Provider Relief Funds		_		626,211		626,211
Payroll Protection Program Forgiven Loan Proceeds				784,603		784,603
Community contributions		247,670		15,000		262,670
United Way contributions		38,356		-		38,356
Interest income		14,463		-		14,463
Miscellaneous income		1,433		-		1,433
Endowment fund - net gain (loss) in principal basis		83,012		-		83,012
Total Support and Operating Revenues		4,257,166		1,814,614		6,071,780
Operating Expenses Program services						
Greene county adult program		1,167,654		-		1,167,654
Greene county childcare		1,162,016				1,162,016
Greene county therapies		1,200,482		:=:		1,200,482
General and administrative		798,346				798,346
Fundraising		79,263		-	-	79,263
Total Operating Expenses		4,407,761		-		4,407,761
Excess (Deficiency) of Revenues Over Expenses		(150,594)	1	1,814,614		1,664,020
Net Assets Released From Restriction		1,799,614	(1	L,799,614)	-	-
Total Change In Net Assets		1,649,020		15,000		1,664,020
Net Assets at Beginning of Year		3,181,176		600,258		3,781,434
Net Assets at End of Year	\$	4,830,196	\$	615,258	\$	5,445,454

DEVELOPMENTAL CENTER OF THE OZARKS STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

		2022		2021
Cash Flows From Operating Activities				
Increase (decrease) in net assets	\$	420,084	\$	1,664,020
Non-cash items included in net increase (decrease)				
Depreciation		197,017		195,552
Unrealized (gain) loss on investments		148,586		(83,012)
(Increase) decrease in operating assets				
Accounts receivable		(212,501)		(189,849)
Prepaid expenses		1,179		42,927
Increase (decrease) in operating liabilities				
Accounts payable		(280)		(42,306)
Accrued expenses		15,267		49,664
Net Cash Provided (Used) by Operating Activities		569,352		1,636,996
Cash Flows From Investing Activities				
Purchase of property and equipment		(153,312)		(195,927)
Purchase of investments	7	(3,497)		5,214
Net Cash Provided (Used) by Investing Activities		(156,809)	_	(190,713)
Cash Flows From Financing Activities				
Principal payments on long-term debt		(97,142)		(111,956)
Net Cash Provided (Used) by Financing Activities		(97,142)		(111,956)
Net Increase (Decrease) in Cash		315,401		1,334,327
Cash at Beginning of Year	_	1,912,128		577,801
Cash at End of Year	\$	2,227,529	\$	1,912,128
		2,227,323	<u> </u>	2,312,120
Additional Cash Flow Information				
Cash Paid for Interest	\$	36,552	\$	39,781
				55,.51

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Nature of the Center

The Developmental Center of the Ozarks (the "Center") is a non-profit organization, which provides comprehensive habilitative and therapeutic services to infants, children and adults who are developmentally challenged. The Center has provided services to the Southwest Missouri area for over 50 years. Currently, the Center's three major programs include daycare, adult habilitative training (including community employment) and therapies (physical, occupational, and speech).

Accounting Method

The Center uses the accrual method of accounting. Accordingly, revenues are recognized when earned and expenses when incurred.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America may require management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the period. Actual results could differ from those estimates.

Financial Statement Presentation

The Center has adopted Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 958-205, formerly Statement of Financial Accounting Standards (SFAS) No. 117, Financial Statements of Not-for-Profit Organizations. Under FASB ASC 958-205, the Center is required to report Information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets.

Contributions

The Center has also adopted FASB ASC 958-605, formerly SFAS No. 116. Accounting for Contributions Received and Contributions Made. Contributions received are recorded as unrestricted, temporarily restricted, or permanently restricted support depending on the existence or nature of any donor restrictions. Restricted net assets are reclassified to unrestricted net assets upon satisfaction of the time and purpose restrictions.

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Income Taxes

The Center is a not-for-profit organization that is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and classified by the Internal Revenue Service as other than a private foundation. However, the administrator of the Endowment Fund, which is set up as an irrevocable trust, has determined that gains and losses in principal basis of the trust are allocable to the trust rather than to the Center, and therefore taxable.

In-Kind Contributions

The Center received a certain amount of donated services from unpaid volunteers during the years ended December 31, 2022 and 2021. No amount has been recognized in the statement of activities because the criteria for recognition under FASB ASC 958-205 have not been satisfied.

Functional Allocation of Expenses

The costs of supporting the various programs and other activities have been summarized on a functional basis in the statements of activities in accordance with FASB ASC 958-205. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

Cash and Cash Equivalents

The Center considers all highly liquid investments available for current use with an initial maturity of three months or less at the date of their acquisition to be cash equivalents.

Property, Equipment and Depreciation

Property, equipment, and improvements are capitalized at cost and depreciated over the estimated useful life of each asset. Maintenance and repairs are charges to expense as incurred. When assets are sold or retired, their cost and related accumulated depreciation are removed from the accounts and any gain or loss is reported in the statements of activities. Depreciation is calculated using the straight-line method over the estimated useful lives of assets. The estimated useful lives used in computing depreciation are:

Buildings 5 - 40 years
Leasehold Improvements 10 years
Equipment 3 - 10 years
Land N/A

NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES - continued

Investments

The Center has adopted FASB ASC 958-320, formerly SFAS No. 124, Accounting for Certain Investments Held by Not-for-Profit Organizations. Under FASB ASC 958-320, investments in marketable securities with readily determinable fair values are reported at their fair values in the statements of financial position. Unrealized gains and losses are included in the change of net assets.

Subsequent Events

Subsequent events have been evaluated through August 21, 2023, which is the date the financial statements were available to be issued. Management is not aware of any subsequent events that require recognition or disclosure in the financial statements.

NOTE 2: PROPERTY, EQUIPMENT, AND IMPROVEMENTS

The following summarizes property, equipment, and improvements as of December 31, 2022 and 2021:

	12/31/21		Additions		Disposals		12/31/22
Buildings	\$	4,928,072	\$	-	\$	-	\$ 4,928,072
Leasehold improvements		517,320	5.	5,496		=	572,816
Equipment		2,092,759	9	7,816		-	2,190,575
Land		7,595				a	7,595
		7,545,746	153	3,312		-	7,699,058
Less Accumulated Depreciation		(4,068,398)	(19	7,017)		-	(4,265,415)
Total Capital Assets, Net	\$	3,477,348					\$ 3,433,643

Depreciation expense for the years ended December 31, 2022 and 2021 was \$197,017 and \$195,552, respectively.

NOTE 3: ENDOWMENT FUND INVESTMENTS

The following summarizes the activity for the Center's endowment fund investments for the years ended December 31, 2022 and 2021:

	2022	2021
Balance, Beginning of Year	\$ 879,548	\$ 801,750
Contributions	15,000	15,120
Interest and dividends	16,704	13,784
Realized and unrealized gains (losses)	(139,925)	83,012
Administrative fees	(4,500)	(4,540)
Payments for clients	(32,369)	(29,578)
Balance, End of Year	\$ 734,458	\$ 879,548

The following schedule summarizes the Center's return on investments for the years ended December 31 2022 and 2021:

	2022	2021
Interest and dividends	\$ 16,704	\$ 13,784
Realized gains (losses)	8,662	95,608
Unrealized gains (losses)	(148,587)	(12,596)
Administrative fees	 (4,500)	(4,540)
Total Return on Investments	\$ (127,721)	\$ 92,256

NOTE 3: ENDOWMENT FUND INVESTMENTS - continued

The fair market value and historical cost of the Center's investments at December 31, 2022 were as follows:

Fair Value Measurements Using:

	12	/31/2022	Level 1 Inputs				-	evel 2 nputs	evel 3 Inputs
Cash and Cash Equivalents	\$	63,936	\$	63,936	\$		\$ -		
Equity Investments		332,758		332,758		-			
Fixed Income Investments		292,707		292,707		-	*		
Pooled and Other Investments		45,057		4,036		2,959	38,061		
Total Investments	\$	734,458	\$	693,437	\$	2,959	\$ 38,061		

Fair Value Measurements Using:

	12	/31/2021	Level 1 Inputs	Ī	Level 2 Inputs	Level 3 Inputs
Cash and Cash Equivalents	\$	65,283	\$ 65,283	\$	-	\$ -
Equity Investments		404,443	404,193		250	-
Fixed Income Investments		329,196	-		329,196	-
Pooled and Other Investments		80,626	9,109		-	71,157
Total Investments	\$	879,548	\$ 478,585	\$	329,446	\$ 71,157

NOTE 4: PERMANENTLY RESTRICTED NET ASSETS

Permanently restricted net assets are restricted endowments in which the principal is invested in perpetuity and the income is expendable at the Center's discretion. Permanently restricted new assets totaled \$630,258 and \$615,258 at December 31, 2022 and 2021, respectively.

NOTE 5: TEMPORARILY RESTRICTED NET ASSETS

Net assets were received and released from grantor restrictions by incurring expenses satisfying the purpose or time restrictions specified by grantors as follows:

	2022		 2021
Federal, state and local grants			
Paycheck Protection Program	\$	-	\$ 784,603
Health and Human Services		-	626,211
Federal grant		167,039	
Greene County Board		364,097	346,800
Christian County Board		42,000	42,000
Total Grantor Restrictions Released	\$	573,136	\$ 1,799,614

NOTE 6: NOTES PAYABLE

The Center's long-term debt outstanding at December 31, 2022 is summarized as follows:

	Orgination	Maturity	Interest	Monthly	Orginal
	Date	Date	Rate	Payment	Amount
Arvest Bank Loan					
Commercial Real Estate	12/16/2016	12/16/2031	3.95%	10,999	1,486,255

NOTE 6: NOTES PAYABLE - continued

The Center's long-term debt outstanding at December 31, 2021 is summarized as follows:

	Orgination Date	Maturity Date	Interest Rate		lonthly ayment	Orginal Amount
Commerce Bank Loan						
Vehical Loan Arvest Bank Loan	1/4/2017	1/4/2022	4.50%	\$	1,738	\$ 93,078
Commercial Real Estate	12/16/2016	12/16/2031	3.95%		10,999	1,486,255
			Principa	ıl		
WE TO NO	12/31/2021	Additions	Payment	ts	12/31/	2022

	12	/31/2021	Add	litions	ayments	12,	/31/2022
Vehical Loan	\$	1,710	\$	1-1	\$ (1,710)	\$	-
Commercial Real Estate		956,190		-	 (95,432)		860,758
Total		957,900		-	(97,142)		860,758
Less Current Maturities		(97,699)				_	(99,850)
Total Long-Term Debt	\$	860,201				\$	760,908

Future maturities of long-term debt are as follows:

Year Ending December 31,	,	Amount
2023	\$	99,850
2024		103,866
2025		108,044
2026		112,390
2027		116,911
2028-2031		319,697
Total	\$	860,758

NOTE 7: LINE OF CREDIT

The center has a revolving line of credit with Commerce Bank, collateralized by substantially all of the Center's assets. The credit limit is \$400,000 and with a variable interest rate. The outstanding balance on the line of credit was \$0 and \$0 at December 31, 2022 and 2021, respectively.

NOTE 8: SIGNIFICANT CONCENTRATION

The Center maintains its cash and depository accounts at various financial institutions in Southwest Missouri. The balance at each financial institution is insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000. At December 31, 2022 and 2021, the Center had uninsured cash balances of \$1,977,529 and \$1,603,562, respectively. Uninsured balances are secured by pledged securities of the financial institution in which the deposits are maintained.

NOTE 9: UNCERTAIN TAX POSITIONS

The Center has adopted the provisions of FASB ASC 740-10-25, formerly FIN 48. Under FIN 48, an organization must recognize the tax benefit associated with tax taken for tax return purposes when it is more likely than not the position will be sustained. The implementation of FIN 48 had no impact on the Center's financial statements. The center does not believe there are any material uncertain tax positions and, accordingly, it will not recognize any liability for unrecognized tax benefits. For the years ended December 31, 2022 and 2021, there were no interest or penalties recognized in the financial statements.

The Center's Form 990 filings are subject to possible examination by the taxing authorities until the expiration of the related statute of limitations on those returns. In general, each return has a three-year statute of limitations. There are no pending tax examinations by taxing authorities. The Center's management is not aware of any other uncertain tax positions.

NOTE 10: COMPENSATED ABSENCES

All full-time employees accrue paid vacation time on a bi-weekly basis. Vacation will accumulate a maximum of 140 hours for staff working 40 hours, 122.5 for those working 35 hours, 105 for those working 30 hours.

NOTE 10: COMPENSTED ABSENCES - continued

All employee accrual calculations are figured from the first date of continuous employment and based on the following schedule:

Years 1 through 3 2 weeks Years 4 through 9 3 weeks Years 10 or over 4 weeks

All full-time employees also accrue two weeks paid sick leave on a bi-weekly basis. Sick leave accumulates a maximum of 240 hours for staff working 40 hours, 210 for 35 hours and 180 for those working 30 hours.

NOTE 11: SBA FORGIVABLE PPP LOAN

During 2020 the Organization was granted a \$749,600 loan under the Paycheck Protection Program "PPP" administered by Commerce Bank, a Small Business Administration (SBA) approved partner. The loan is uncollateralized and is fully guaranteed by the Federal government. The Organization initially recorded the as a refundable advance and subsequently recognized grant revenue in accordance with guidance for conditional contributions; that is, once the measurable performance or other barrier and right of return of the PPP loan no longer existed. The Organization received forgiveness of \$749,600 from the Small Business Administration (SBA) on May 27, 2021.

During 2021 the Organization was granted a second loan under the Paycheck Protection Program "PPP" administered by Commerce Bank, a Small Business Administration (SBA) approved partner for \$784,603. The loan is uncollateralized and is fully guaranteed by the Federal government. The Organization initially recorded the loan as a refundable advance and subsequently recognized grant revenue in other barrier and right of return of the PPP loan no longer existed. The Organization received forgiveness of \$784,603 from the Small Business Administration (SBA) on April 30, 2022.



DEVELOPMENTAL CENTER OF THE OZARKS SCHEDULES OF REVENUES BY SOURCE FOR THE YEARS ENDED DECEMBER 31, 2022 AND 2021

		2022		2021
Support and Operating Revenues - Unrestricted				
Division of Social Services				
Central Finance Office	\$	880,097	\$	876,147
Division of Medical Services		2,128,671		1,623,750
Division of Family Services		655,945		687,717
Healthy Child and Youth Program and Division of Aging		49,172		77,011
Department of Education				
Division of Vocational Rehabilitation		199,335		132,134
Department of Health				
Child and Adult Care Food Program		82,074		110,890
Parents		289,718		364,873
United Way contributions		41,982		38,356
Community contributions		171,038		247,670
Miscellaneous income		258		1,143
Interest income		16,941		14,463
Net gain (loss) in principal basis		(143,932)		83,012
Total Support and Operating Revenues - Unrestricted		4,371,299	1	4,257,166
Support and Operating Revenues - Temporarily Restricted				
Federal, State and Local Grants				
Paycheck Protection Program		-		784,603
Health and Human Services		-		626,211
Federal Grant		167,039		-
Greene County Board		364,096		346,800
Christian County Board	k. 	42,000		42,000
Total Support and Operating Revenues - Temporarily Restricted		573,135	_	1,799,614
Support and Operating Revenues - Permanently Restricted Endowment Fund				
Community contributions	_	15,000		15,000
Total Support and Operating Revenues - Permanently Restricted		15,000		15,000
Total Support and Operating Revenues	\$	4,959,434	\$	6,071,780

DEVELOPMENTAL CENTER OF THE OZARKS STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2022

	Total Expenses	Vellicie	Vohicle	Supplies	Staff training	Salaries and wages	Protessional fees	Payroll taxes and benefits	Other expenses	Occupancy	Food	Equipment	Bad debt	Advertising	Expenses						
	\$ 1,252,964		2 ~	21				1		105	1.	2.7		❖		Services	County Adult	Greene			
27.6%	2,964	21,645	8,/85	21,594	630	863,952	2,489	173,967	9,495	105,020	17,665	27,676	46	3		es	Adult	าе			
28.3%	\$ 1,285,190		Н	12,347	70	862,616	1	164,954	13,142	153,713	67,551	10,796	ī	\$		Childcare	Greene County		Program Services		
24.3%	\$ 1,101,866	31,679	24,375	2,654	,	823,254	8,250	160,433	5,681	32,383		12,702	455	\$		Therapy	Greene County				
80.2%	\$ 3,640,020	53,324	33,161	36,595	700	2,549,822	10,739	499,354	28,318	291,116	85,216	51,174	501	\$		Services	Program	Total		2022	
1.9%	\$ 87,702	ī	ı	13,137	,	46,786	ï	3,361	8,632	7,698	80	2,041	ĭ	\$ 5,967		Fundraising					
	# 													Ş		Adm	Ge				
17.9%	811,628	11,240	168	12,816	10,969	448,525	39,026	122,717	71,079	83,351	1,411	10,326	ı	ı		Administration	General and				
100.0%	\$ 4,539,350	64,564	33,329	62,548	11,669	3,045,133	49,765	625,432	108,029	382,165	86,707	63,541	501	\$ 5,967		Total Expenses					

See Independent Auditors' Report and Notes to the Financial Statements

DEVELOPMENTAL CENTER OF THE OZARKS STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2021

	Total Expenses	Equipment Food Occupancy Other expenses Payroll taxes and benefits Professional fees Salaries and wages Staff training Supplies Travel Vehicle	Expenses Advertising Bad debt
26.5%	\$ 1,167,654	28,873 14,395 110,250 6,768 186,815 1,598 762,969 80 19,214 17,275 19,364	Greene County Adult Services
26.4%	\$ 1,162,016	15,602 70,174 118,857 7,706 169,518 - 766,835 - 13,324	Program Services Greene County Childcare
27.2%	\$ 1,200,482	11,907 11,907 39,321 4,483 173,767 - 907,308 - 59 24,782 38,685	Greene County Therapy 170
80.1%	\$ 3,530,152	56,382 84,569 268,428 18,957 530,100 1,598 2,437,112 80 32,597 42,057 58,049	Total Program Services \$ 223
1.8%	\$ 79,263	2,164 7,840 10,476 3,053 400 41,305 - 10,419	Fundraising
18.1%	\$ 798,346	11,199 2,087 74,573 86,326 120,652 15,475 466,830 631 15,825 20 4,728	General and Administration
100.0%	\$ 4,407,761	223 69,745 86,656 350,841 115,759 653,805 17,473 2,945,247 711 58,841 42,077 62,777	Total Expenses \$ 3,606

Square House, LLC CPAs & Advisors

2838 S Ingram Mill Rd & Springfield, MO 65804

Board of Directors Developmental Center of the Ozarks Springfield, Missouri

In planning and performing our audit of the financial statements of Developmental Center of the Ozarks, as of and for the year ended December 31, 2022 and 2021, in accordance with auditing standards generally accepted in the United States of America, we considered Developmental Center of the Ozark's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and therefore there can be no assurance that all such deficiencies have been identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct misstatements on a timely basis. A material weakness is a deficiency or combination of deficiencies in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. We have not identified any deficiencies in internal control that are considered to be a material weakness.

A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiencies in Developmental Center of the Ozarks' internal control to be significant deficiencies:

<u>Limited Segregation of Duties within the Accounting Cycle</u>

The Organization, like almost all other Organizations of similar size and scope, has an inherent weakness in internal control with respect to segregation of duties. Specifically, the Organization does not have enough staff members to completely segregate the custody, record-keeping, and access functions of the Organization's assets.

As a practical matter, when assessing segregation of duties within an organization, it is important to consider the cost/benefit relationship of implementing new controls, as the cost of increasing controls (adding additional staff, investing in technology, etc.) may outweigh the resulting benefit. Our discussions with management have led us to believe that the Organization segregates duties where practical and understands the risks associated with a small accounting staff.

While we recognize management's efforts in this area and believe the controls to be appropriate, we encourage the Board of Directors to monitor and oversee financial reporting for the Organization, knowing that some level of risk will always be present given the limitations of the size of the Organization's accounting staff and the prohibitive costs involved with taking measures to try to completely eliminate this risk.

Control Over Financial Reporting

The Organization does not employ personnel with the knowledge and experience to prepare full disclosure financial statements required by generally accepted accounting principles. We recommend that management continue to work with an independent party to assist in preparing the financial statements.

This communication is intended solely for the information and use of management, the Board of Directors, and others within the organization, and is not intended to be and should not be used by anyone other than these specified parties.

Square House, LLC

Springfield, Missouri August 21, 2023